

**NORWEGIAN – ESTONIAN CHAMBER OF COMMERCE MTÜ (NECC)
48th MANAGEMENT BOARD MEETING on 21.04.2016 at DNB, Tartu mnt. 10, Tallinn**

Beginning: 16:00

Participants:

Board Members:

Torfinn Losvik, Chairman

Helena Almqvist, Deputy Chairman

Ivars Kapitovics

Martin Pedersen

Jüri Ploom

Katrin Saar

Christian Testman

Paal Aschjem, Honorary Chairman

At the minutes:

Ene Aschjem, secretary of the meeting

Apologies:

Argo Saul

Agenda:

A For Review and Approval

48.1 Confirmation of the legitimacy of the meeting

48.2 Welcome, addresses and introduction

48.3 Signing of the minutes of the last meeting

B For Resolution

48.4 Board's goals and strategies for 2016-2018

48.5 Upcoming NECC Events

48.6 NECC Awards 2017

48.7 NECC Representative at FICE

C For Information

48.8 Nordic Chamber Investor Summit

48.9 AOB

48.10 Next meetings

48.11 Closing remarks

Discussion of the items on the agenda

A For Review and Approval

48.1 Confirmation of the legitimacy of the meeting

With 7 out of 8 Management Board members present, the meeting was legally able to adopt decisions.

48.2 Welcome, addresses and introduction

Chairman of the Board greeted the members of the Board and made a brief overview of the items on the agenda.

48.3 Signing of the minutes of the last meeting

Earlier minutes were signed.

B For Resolution

48.4 Board's goals and strategies for 2016-2018

Helena Almqvist presented the idea of focusing on certain goals and appointing each Board member to his/her preferred area of responsibilities:

Group 1: Increased NECC Members' base + External Communication/Profiling: Katrin Saar, Martin Pedersen, Torfinn Losvik

Group 2: Increased engagement level of NECC members: Helena Almqvist, Argo Saul, Paal Aschjem

Group 3: Increased advocacy on topics supporting growth: Ivars Kapitovics, Christian Testman, Jüri Ploom

48.5 Upcoming NECC Events

NECC is taking part in the joint chambers' social events and the Board is looking for ideas for NECC signature events next season – mingling event at the end of August/beginning of September and one or two seminars (preferably as part of Team Norway) during September-November period. Final event of the year will be the NECC Members' dinner hosted by the Norwegian Ambassador in his residence. The full autumn programme will be further discussed and agreed at the next Board meeting.

48.6 NECC Awards 2017

NECC Awards 2016 was a success and there is good experience to be used at organising the Awards event in 2017.

Helena Almqvist introduced a plan of forming a working group early next season for better planning of the event in 2017. Ivars Kapitovics volunteered the assistance of DNB's PR department for profiling the awards.

48.7 NECC Representative at FICE

It was decided that both Torfinn Losvik and Paal Aschjem would continue as contact persons representing NECC at FICE meetings and in workgroups if needed.

C For Information

48.8 Nordic Chamber Investor Summit

Nordic Chamber Investor Summit is an event organised by EAS (Enterprise Estonia) to show their appreciation to Nordic investors in Estonia and to possibly attract interest among new investors. The event will take place September 20, 2016. Team Norway is co-operating to provide the list of invitees.

48.9 AOB

Jüri Ploom brought to the Board's attention that a closer collaboration between NECC and Estonian Chamber of Commerce and Industry could be in the interests of NECC. Mr Ploom to ascertain if the ECCI could offer knowledge and/or events beneficial for NECC members' participation. Mr.Ploom also suggested that NECC benefits from closer co-operation between Norwegian Chambers in Latvia and Lithuania.

48.10 Next meetings

The next meeting of the Board is to take place on June 14th 2016 in the residence of the Norwegian Ambassador to Estonia, following by a dinner hosted by H.E. Dagfinn Sørli. The first meeting after summer will take place August 25, 2016.

48.11 Closing remarks

Thereafter the agenda of the meeting was exhausted and the meeting was terminated.

Signatures of all participating Management Board members are available on the first page.